

**Permissible<sup>1</sup> and Non-permissible Expenditures (Indicative)  
Affiliating Technical Universities (ATUs) participating in Sub-component 1.2 and 1.3**

Suggested Activity*	ATUs	
	Permitted	Not Permitted
1. Procurement of goods (equipment, furniture, books & learning resources, software and minor items) and civil works for improvement in teaching, training and learning facilities	<ul style="list-style-type: none"> <li>• Equipment and furniture<sup>2</sup> at university for: <ul style="list-style-type: none"> <li>○ Centralised research facility hub which will be used by affiliated technical institutes</li> <li>○ Video Conference Facility</li> <li>○ Establishment of studio for recording of lectures</li> <li>○ Establishing/ improving ERP/MIS for student, staff and faculty data</li> <li>○ Modern HR system for efficient personnel management</li> <li>○ Procurement of equipment/furniture for University TEQIP Unit</li> <li>○ Language laboratory</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Equipment and furniture for: <ul style="list-style-type: none"> <li>○ UG and PG departments, computer centre, classroom, hostels etc.</li> </ul> </li> <li>• Purchase of vehicles</li> </ul>
	<ul style="list-style-type: none"> <li>• Modernization and strengthening of libraries: <ul style="list-style-type: none"> <li>○ Procurement of learning resources (digital books and e-journals) for affiliating technical institutions</li> <li>○ Setting up of Swayam Prabha channels</li> </ul> </li> </ul>	
	<ul style="list-style-type: none"> <li>• Civil works<sup>3</sup> upto 3% of project allocation for the institution for: <ul style="list-style-type: none"> <li>○ Refurbishment, repair works, extension of existing research hub, TEQIP Cell and library</li> <li>○ Reducing environment degradation and complying with EMF (see Civil Works Manual)</li> </ul> </li> </ul>	
<b>2. Improvement in teaching, learning and research competence of affiliated institutions</b>		
2.1 Mentoring of affiliated institutions and promoting of applications to UGC/NBA	<ul style="list-style-type: none"> <li>• Curricular Reforms: <ul style="list-style-type: none"> <li>○ Travel cost, hospitality and honorarium paid to industry personnel / academic expert for participation in curriculum development/ revision/restructuring and curricular reforms</li> <li>○ Sundry expenditure on holding meetings of the concerned Committees</li> <li>○ Organizing workshops for affiliating institutions on reforms e.g. NBA, Autonomy</li> </ul> </li> </ul>	•
<b>2.2 Increasing faculty productivity and motivation</b>		
a. Sponsored research, consultancy and other revenue generating activities	<ul style="list-style-type: none"> <li>• Securing sponsored projects and consultancy assignments</li> <li>• Publication of research papers in refereed journals available on Web of Science for faculty/ students</li> <li>• Commercialization of research products</li> <li>• Patenting of research products</li> <li>• Travel cost, hospitality and honorarium paid to experts for participation in Research &amp; Development activities and for delivering expert lectures at ATUs for affiliated institutions</li> <li>• Organizing conferences on R&amp;D topics/themes</li> </ul>	<ul style="list-style-type: none"> <li>• Fiscal incentives for increased participation in research, sponsored projects and consultancy work (<i>the incentives can, however, be given from Institutional resources including IRG</i>)</li> </ul>

**\*Note :** The approving authority for these activities is Executive Council / Competent Authority of the ATU except few cases of procurement (including services) where World Bank's No objection is required.  
**In addition, ATU may also conduct other activities (not listed here) under the scope of the project and those fulfil the objectives of the project with the approval of BoG/Competent Authority of the ATU.**

<sup>1</sup> Expenditure is permissible provided that Goods, Civil Works and Consultancy Services are procured in accordance with the procurement methods and procedures given in the Procurement Manual and are not declared ineligible expenditure by the statutory Financial Auditors.

<sup>2</sup> Expenditure for procurement of any equipment and furniture will not be admissible if procured with co-financing from any other source.

<sup>3</sup> Expenditure for any Civil Work activity will not be admissible if undertaken with co-financing from any other source.

<b>b. Faculty and staff training</b> <i>(applicable for faculty and staff of engineering disciplines of affiliated institutions)</i>	<ul style="list-style-type: none"> <li>• Digital learning including MOOCs: <ul style="list-style-type: none"> <li>○ Certification fees for online courses (MOOCs/ Swayam) for students and faculty</li> <li>○ Development of MOOCs/ Online courses</li> </ul> </li> <li>• Organizing subject area training programmes, pedagogical trainings, management development programmes workshops, seminars, conferences and Continuing Education Programme (CEP): <ul style="list-style-type: none"> <li>○ Hospitality to participants</li> <li>○ Venue and logistic arrangements</li> <li>○ Replication of printed training materials.</li> <li>○ Publication of proceedings</li> <li>○ Travel, boarding and lodging for invited outside experts and honorarium for delivering expert lectures, CEPs etc.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Registration fees of internal faculty/staff</li> <li>• Honorarium to internal faculty/staff</li> </ul>
<b>2.3 Improve students learning</b>		
a. Induction training b. Finishing schools c. GATE orientation d. Start up and innovation centres	<ul style="list-style-type: none"> <li>• Honorarium, TA and DA to outside experts for organizing induction training, skill development, soft components including communication - presentation skills, specialized training in Finishing School</li> <li>• GATE Registration fee (only for final year students)</li> <li>• Honorarium, TA and DA to outside experts for GATE orientation programmes and specialized GATE training classes</li> <li>• Consultancy services procured for technical assistance related to knowledge/skill enhancement for weak students and establishing a Finishing School</li> <li>• Seed money for establishing start-up centre at the ATUs</li> </ul>	<ul style="list-style-type: none"> <li>• Cost towards the boarding and lodging of students for attending the Finishing School</li> </ul>
<b>2.4 Student employability</b>		
<b>a. Increasing interaction with industry</b>	<ul style="list-style-type: none"> <li>• Travel cost, hospitality and honorarium to industry personnel for participation in curriculum development/revision/restructuring, student assessment and Institutional bodies, and for delivering expert lectures</li> <li>• Organizing short term training programme for students in collaboration with Industry to increase Managerial skills, Entrepreneurial skills, Leadership skills, Communication skills, Technical skills and Team working skills for making them industry ready</li> <li>• Transportation charges for Industrial visits</li> </ul>	
<b>b. Student career counselling and placement</b>	<ul style="list-style-type: none"> <li>• Tutoring by industry experts to prepare students for on- and off-campus job interviews</li> </ul>	<ul style="list-style-type: none"> <li>• Consultancy/ registration fees to any agency (third party) for getting industry for campus placement</li> </ul>
<b>2.5 Establishing Twinning System</b>		
a. Activities proposed in Action Plan, twinning agreement, implementing AICTE measures or any activity deemed appropriate and mutually agreed	<ul style="list-style-type: none"> <li>• Sharing of expenditure as agreed mutually by mentor and mentee ATU</li> </ul>	<ul style="list-style-type: none"> <li>• Any incentive/ remuneration for conduct of twinning activities</li> </ul>

<b>3. Incremental Operating Cost</b>	<ul style="list-style-type: none"> <li>• Organizing Executive Council and other Committee Meetings related to TEQIP-III (Travel expenses; boarding, lodging, and sundry expenses/allowances for out-station non-official members as per applicable norms and rules , Local travel expenses for in-station non-official members as per applicable norms and rules, Sitting fee to non-official members)</li> <li>• TA &amp; DA for faculty and staff attending workshops and meetings organized by the NPIU and the SPIUs</li> <li>• TA &amp; DA for faculty and staff attending training in the World Bank procedures as arranged by the NPIU and the SPIUs</li> <li>• Student training materials and other consumables</li> <li>• Occasional hiring of vehicles for project related works</li> </ul>	
	<ul style="list-style-type: none"> <li>• Maintenance of equipment including computers and other assets procured under the project: <ul style="list-style-type: none"> <li>○ Maintenance of equipment including computers and related devices through Annual Maintenance Contracts</li> </ul> </li> </ul>	
	<ul style="list-style-type: none"> <li>• Hiring technical services for: <ul style="list-style-type: none"> <li>○ Academic development/ processes</li> <li>○ external financial audit for TEQIP funds</li> </ul> </li> </ul>	
	<ul style="list-style-type: none"> <li>• Salaries: <ul style="list-style-type: none"> <li>○ Salaries of full-time contract staff only appointed in TEQIP cell for implementation of the project subject to due approval from the competent authority of the ATUs</li> </ul> </li> </ul>	